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ANNUAL REPORT

OF THE

HOSPITAL DEPARTMENT

FOR THE YEAR ENDING DECEMBER 31, 1936.

REPORT OF THE TRUSTEES.

Boston, January 4, 1937.

Hon. Frederick W. Mansfield,
Mayor of the City of Boston.

Sir,—In compliance with the ordinances, the trustees of The Boston City Hospital present the following report of its condition for the year ending December 31, 1936.

This is the seventy-third annual report of the Hospital Department, which consists of the Main Hospital, the South Department for contagious diseases, the Sanatorium Division, the Haymarket Square Relief Station, the East Boston Relief Station, the Convalescent Home in Dorchester and the West Department. The Convalescent Home which was operated from 1890 to 1932, is at present closed. The West Department, since its close as United States General Hospital No. 10 in 1928, has not been in use.

The Board of Trustees was organized on May 1, 1936, by the election of Mr. Joseph P. Manning as president and Dr. George G. Sears as secretary.

In April, Mr. Joseph P. Manning was reappointed to the Board of Trustees for the term ending April 30, 1941.

Boston City Messenger
July 14, 1937

Expenditures.

The total expenditures for all departments of the Hospital, excepting Sanatorium Division, during the fiscal year were $3,167,499.37. Of the total operating expenses, $2,379,983.23 was expended upon the hospital proper and its subdivisions; $256,115.26 on account of the Out-Patient Department; $280,534.41 on account of the South Department; $81,316.03 on account of the Haymarket Square Relief Station; $52,336.01 on account of the East Boston Relief Station; $2,529.56 for the West Department, and $114,684.87 was spent by the Works Projects Administration for purchase of supplies and materials for hospital buildings renovation. Of the amount spent on the Pathological Laboratory, $66,490.16, $63,830.55 is included in the hospital proper expenditures, $1,329.81 in the Out-Patient Department and $1,329.80 in the South Department expenditures. The entire amount spent on the Thorndike Memorial Laboratory, $65,856.08 is included in the hospital proper expenditures. Of the amount spent on the X-ray and Photographic Department, $84,866.90, $37,341.44 is charged to the hospital proper and $47,525.46 to the Out-Patient Department. Of the total amount spent on the Department of Physical Therapeutics, $24,326.92, $5,595.19 is charged to the hospital proper, $18,001.92 to the Out-Patient Department, and $729.81 to the South Department. Of the amount spent on the Department of Immunology, $6,451.44, $64.51 is charged to the hospital proper, $5,806.30 to the Out-Patient Department and $580.63 to the South Department. Of the amount spent on the Clinical Laboratory, $32,662.95, $30,801.16 is charged to the hospital proper and $1,861.79 to the Out-Patient Department. Of the amount spent on the Department of Surgical Research, $13,674.35, $10,255.76 is charged to the hospital proper and $3,418.59 to the Out-Patient Department. Of the amount spent on the Department of Oral Surgery, $8,275.92, $1,655.18 is charged to the hospital proper and $6,620.74 to the Out-Patient Department. Of the amount spent on the Department of Social Work, $36,403.62, $13,105.30 is charged to the hospital proper, $22,934.28 to the Out-Patient and $364.04 to the South Department. Of the amount spent in ascertaining the settlement

of patients, $3,023.25, $2,911.39 was spent on the hospital proper and $111.86 on the South Department.

In Table No. 2 the expenditures of the hospital proper and South Department are combined under the title, "Main Hospital."

Paying Patients.

During the past year there has been collected for the care and treatment of patients of all classes, excepting those at the Sanatorium Division, the sum of $168,867.36.

The following is a tabular statement of the income from paying patients during the year 1936:

	Main Hospital.		South Department.	Haymarket Square Relief Station.		East Boston Relief Station.		All Departments.	Totals.
	House.	Out-Patient Department.		House.	Out-Patient Department.	House.	Out-Patient Department.		
From Overseers of Public Welfare:									
From the state	$31,105 50		$681 00	$220 50				$32,007 00	
From cities and towns	17,553 35			218 35		$70 58		17,842 28	
									$49,849 28
From paying patients:									
In private rooms	23,476 91								23,476 91
In wards	39,269 40		1,842 94	1,374 93		6 87			42,494 14
X-ray examination and treatment	2,904 71	$3,239 35		221 00					6,365 06
Tonsil and adenoids	1,425 11								1,425 11
Deviated septum	49 50								49 50
Physiotherapy		2,245 50							2,245 50
Insulin		249 55							249 55
Skin treatment		642 15							642 15
Gold sodium treatment		15 00							15 00
Electrocardiograms		9 00							9 00

Ambulance								$232 00	232 00
Nurses' board	14,602 00		209 25	138 00					14,949 25
Record fees								3,121 00	3,121 00
Insurance cases	7,791 84	883 29		385 50	$884 00	29 59	$150 00		10,124 22
Insurance cases, ambulance								3 00	3 00
Insurance cases, X-ray								973 00	973 00
Insurance cases, physiotherapy	30 00								30 00
Totals	$138,208 32	$7,283 84	$2,733 19	$2,558 28	$884 00	$107 04	$150 00	$4,329 00	$156,253 67
Collected by City Collector for contagious cases:									
From the state	1,564 26		4,341 00						5,905 26
From cities and towns	1,402 53		5,305 90						6,708 43
Totals	$141,175 11	$7,283 84	$12,380 09	$2,558 28	$884 00	$107 04	$150 00	$4,329 00	$168,867 36

BUILDING FUNDS.

An account of the building funds for the year 1936 follows:

HOSPITAL BUILDINGS, PLANS, ETC.

Balance on hand January 1, 1936	$2,736 06
Transferred from Kitchen Building, etc.	661 00
	$3,397 06
Expenditures, 1936	2,894 74
	$502 32
Transferred to Hospital Department, New Buildings and Alterations and Equipment, P. W. A. Project No. 4207	179 41
Balance on hand January 1, 1937	$322 91

OLD LAUNDRY BUILDING, FURNISHING AND EQUIPPING.

Balance on hand January 1, 1936	$3,150 69
Expenditures, 1936	2,120 21
On hand January 1, 1937	$1,030 48

CHILDREN'S PAVILION.

No expenditures during the year 1936.	
Balance on hand January 1, 1937	$465 44

PATHOLOGICAL BUILDING, FURNISHING AND EQUIPPING.

Balance on hand January 1, 1936	$113 36
Expenditures, 1936	81 85
	$31 51
Transferred to Hospital Department, New Buildings and Alterations and Equipment, P. W. A. Project No. 4207	$31 51

OLD LAUNDRY BUILDING, REMODELING, ETC.

Balance on hand January 1, 1936	$390 45
Transferred to Hospital Department, New Buildings and Alterations and Equipment, P. W. A. Project No. 4207	$390 45

No expenditures during the year 1936.

Kitchen Building Equipment, Etc.

Balance on hand January 1, 1936	$9,382 00
Expenditures, 1936	8,966 09
Balance on hand January 1, 1937	$415 91
Transferred to Hospital Department, New Buildings and Alterations and Equipment, P. W. A. Project No. 4207	$415 91

The contract of John Van Range Company for Installation of Kitchen Building Equipment was completed and accepted March 30, 1936. The cost of this equipment, including Architect's fees being $45,561.34.

Kitchen Building Furnishing and Equipping.

On hand January 1, 1936	$34,073 35
Expenditures, 1936	26,273 13
Balance on hand January 1, 1937	$7,800 22

Early in the year a contract in the sum of $31,661 was awarded by the Supply Department to the John Van Range Company for Kitchen and Cafeteria Equipment. The installation of this equipment has now been completed and all but the final payment made.

Kitchen Building, Etc.

Balance on hand January 1, 1936		$65,775 65
Expenditures, 1936		62,923 31
		$2,852 34
Transferred to:		
Hospital Buildings, Plans, etc.	$661 00	
Hospital Department, New Buildings and Alterations and Equipment, P. W. A. Project No. 4207	2,191 34	
		$2,852 34

Tunnel for Hospital Buildings.

On hand January 1, 1936	$100 00
Expended, 1936	$100 00

Hospital Department, New Buildings and Alterations and Equipment, P. W. A. Project No. 4207.

Appropriation		$1,500,000 00
Additional appropriation		70,000 00
		$1,570,000 00
Transferred from:		
Hospital Buildings, Plans, etc.	$179 41	
Kitchen Buildings, etc.	2,191 34	
Kitchen Building Equipment	415 91	
Old Laundry Building, Remodeling, etc.	390 45	
Pathological Building, Furnishing and Equipping	31 51	
Supply Department: (Departmental Equipment)	1,810 18	
		5,018 80
		$1,575,018 80
Expenditures through December, 1936		1,418,048 77
Balance on hand January 1, 1937		$156,970 03

During the year 1936, separate contracts were awarded for Additions and Alterations to Power Plant at a cost of $19,766.53: For New Boiler and Piping and Auxiliary Equipment in Power Plant at $43,643.38; and for Installation of New Electric Generator Unit in Power Plant at $34,922.76; architect's fees being included in these costs.

The contract for Erection and Completion of new Surgical Operating and Ward Building which was awarded to the Matthew Cummings Company in September, 1934, was completed and accepted on April 9, 1936. The cost of this building, including architect's fees, was $1,276,761.15.

During December, 1936, contracts amounting to $53,714.51 were awarded for Furnishing and Installing Furniture and Equipment in this building. It is expected that all of this equipment will be installed during the first few months of the coming year, after which the opening of the building will take place.

Works Projects Relief Administration.

During the past year there was added to the Hospital budget the amount of $114,684.87 for the purchase of

supplies and materials for emergency relief projects, the Works Projects Relief Administration paying the salaries of the workers.

A. Shuman Memorial Building for Convalescent Men.

To the $100,000 bequeathed by the late Abraham Shuman, $30,008.17 has been added to January 1, 1937, making the total amount available on that date $130,008.17.

Charles H. Tyler Fund.

The $1,000,000 bequest of the late Mr. Charles H. Tyler is being received in bonds and cash. Up to January 1, 1937, $886,206.01 has been delivered to the City Treasurer. This fund will be used for the erection and maintenance of a surgical research building, to be named in honor of Dr. George G. Sears.

Respectfully submitted,

Joseph P. Manning, *President.*
George G. Sears, M. D., *Secretary.*
Carl Dreyfus.
Martin J. English, M. D.
George A. Parker.

REPORT OF THE SUPERINTENDENT AND MEDICAL DIRECTOR.

Boston City Hospital, January 4, 1937.

To the Trustees.

Gentlemen,— I present herewith the annual report of the Hospital Department for the year 1936.

The finances of the Hospital and its various departments are shown in the following tables.

TABLE NO. 1.

TABLE NO. 1.

Disbursements According to Various Subdivisions.

	Hospital Proper.	Out-Patient Department.	Pathological Laboratory.	Thorndike Laboratory.	X-Ray and Photographic Department.	Department of Physical Therapeutics.	Department of Immunology.	Clinical Laboratories.	Department of Surgical Research.	Department of Oral Surgery.	Department of Social Work.	Settlement Account.	South Department.	Haymarket Square Relief Station.	East Boston Relief Station.	West Department.	All Departments.	Totals.
Subsistence supplies	$405,005 88												$58,510 06	$8,834 66	$3,910 93			* $476,261 53
Fuel	53,831 12	$6,612 03	$3,647 99	$1,869 62	$319 19								12,872 64	2,093 07	978 51	$20 42		82,244 59
Medical supplies	183,763 55	16,593 04	6,561 26	8,611 46	40,033 82	$1,403 13	$886 31	$18,475 37	$1,469 52	$2,111 52			6,760 50	6,171 96	3,351 91			296,193 35
Salaries and labor	1,291,297 91	104,987 05	50,414 38	51,773 97	41,062 80	21,716 14	5,555 51	13,172 96	9,366 98	5,893 66	$33,628 11	$1,983 27	177,958 87	55,491 82	39,550 48	2,387 91		† 1,906,241 82
Buildings, repairs	25,151 50	55 85	121 87	91 23	30 63			8 30					548 75	699 76	578 07	79 37		27,365 33
Grounds	619 57												40 28					659 85
Ice														434 01	280 56			714 57
Light and power	15,845 37	400 67	985 65	415 74	1,806 05	956 18		71 92	3 81	10 40			1,631 78	1,513 54	733 23			24,374 34
Soap and cleansing stuff	13,247 73	124 36	72 76	7 47	15 13	9 54	2 41	19 58	7 17	4 00			1,672 28	256 62	160 36			15,599 41
Furniture, furnishings and fixtures	50,791 10	1,247 56	508 95	188 61	679 54	80 70	1 92	158 41	208 80	78 59	253 28	23 50	3,116 81	834 19	447 62	41 86		58,661 44
Beds and bedding	23,758 63	442 94		1 50	22 20	24 73		16 46	23 86	7 79			1,412 43	612 62	95 40			26,418 56
Dry goods, uniforms and clothing	28,691 10	174 33	105 23	116 17	17 24	60 43		54 02	61 29	91 07			2,110 15	509 32	45 69			32,036 04
Stationery, printing, postage and advertising	20,941 72	4,149 60	535 38	608 79	514 49	37 36	5 29	30 09	68 94	51 45	525 33	735 62	1,116 55	295 04	80 64			29,696 29
Transportation, cartage and freight	1,256 22	7 00									499 00		10 00	185 00	120 00			2,077 22
Telephone and telegraph	8,581 71	1,341 87	124 82	249 65	249 65			31 21			1,497 90	280 86	5,346 53	785 14	344 16			18,833 50
Laundry repairs, etc	16,638 01	445 18	77 42	135 49	116 16	38 71		19 35	19 35	27 44			3,213 63	580 68	77 42			21,388 84
Garage and ambulance: General Supplies	10,618 61												520 51	265 78	368 55			11,773 45
Animals and their maintenance			3,334 45	1,786 38				605 28	2,444 63									8,170 74
School of Nursing, including Nurses' Homes, general supplies and medical supplies	3,479 90	39 54											430 40	29 65	9 89			3,989 38
Medical library	1,265 52																	1,265 52
Clinical records: General expenses	3,524 15	21 75											146 10					3,692 00
Incidentals	5,106 73													50 00				5,156 73
Works Progress Administration																	$114,684 87	114,684 87
Totals	$2,163,416 03	$136,642 77	$66,490 16	$65,856 08	$84,866 90	$24,326 92	$6,451 44	$32,662 95	$13,674 35	$8,275 92	$36,403 62	$3,023 25	$277,418 27	$79,642 86	$51,133 42	$2,529 56	$114,684 87	$3,167,499 37
Adjustment:																		
(A) Pathological Laboratory	96% $63,830 55	2% $1,329 81											2% $1,329 80					
(B) Thorndike Memorial Laboratory	100% 65,856 08																	
(C) X-Ray and Photographic Department	44% 37,341 44	56% 47,525 46																
(D) Department of Physical Therapeutics	23% 5,595 19	74% 18,001 92											3% 729 81					
(E) Department of Immunology	1% 64 51	90% 5,806 30											9% 580 63					
(F) Clinical Laboratories	94 3/10% 30,801 16	5 7/10% 1,861 79																
(G) Department of Surgical Research	75% 10,255 76	25% 3,418 59																
(H) Department of Oral Surgery	20% 1,655 18	80% 6,620 74																
(I) Department of Social Work	36% 13,105 30	63% 22,934 28											1% 364 04					
(J) Settlement Account	96 3/10% 2,911 39												3 7/10% 111 86					
Totals	$2,394,832 59	$244,141 66											$280,534 41	$79,642 86	$51,133 42	$2,529 56	$114,684 87	$3,167,499 37
Charged from Hospital on account of board of employees:																		
Out-Patient Department	$11,973 60	+11,973 60																
Haymarket Square Relief Station	1,673 17													+1,673 17				
East Boston Relief Station	1,202 59	—14,849 36													+1,202 59			
Total operating expenses	$2,379,983 23	$256,115 26											$280,534 41	$81,316 03	$52,336 01	$2,529 56	$114,684 87	$3,167,499 37
Deduct permanent improvements and extraordinary expenditures	16,701 93	3,366 72											548 19				114,684 87	135,301 71
	$2,363,281 30	$252,748 54											$279,986 22	$81,316 03	$52,336 01	$2,529 56		$3,032,197 66
Deduct increase in stock on hand more than January 1, 1936	16,960 00	586 00											130 00	644 00				18,320 00
Add decrease in stock on hand less than January 1, 1936															76 00			76 00
Amount properly chargeable to maintenance	$2,346,321 30	$252,162 54											$279,856 22	$80,672 03	$52,412 01	$2,529 56		$3,013,953 66
Cost per day per ward patient	5 28												5 83	5 34	5 34			
Cost per visit of out-patients		0 52												2 11	1 22			

* The total cost of Subsistence Supplies was $481,277.19; $5,015.66 of this being cost of food for animals (used for experimentation) in Pathological, Thorndike, Surgical Research and Neurological Laboratories.
† The total cost of Salaries and Labor was $1,906,430.25; $188.43 of it being assigned to Works Progress Administration on account of salaries of Telephone Operators.
Note.—The extraordinary expenditures on X-Ray Department, amounting to $6,012.00, were divided by percentage between the Main Hospital and the Out-Patient Department.

TABLE NO. 2.

TABLE NO. 2.

Expenditures in Accordance with the Uniform System of Hospital Accounting.

1936. Particulars.	Main Hospital. Expenditures, Salaries and Expenses.	Main Hospital. Totals.	Out-Patient Department. Expenditures, Salaries and Expenses.	Out-Patient Department. Totals.	Haymarket Square Relief Station. Expenditures, Salaries and Expenses.	Haymarket Square Relief Station. Totals.	East Boston Relief Station. Expenditures, Salaries and Expenses.	East Boston Relief Station. Totals.	Convalescent Home. Expenditures, Salaries and Expenses.	Convalescent Home. Totals.	West Department. Expenditures, Salaries and Expenses.	West Department. Totals.	Total Expenditures.	Total Expenditures.	Emergency Relief Projects (Unassigned). Expenditures and Expenses.	Emergency Relief Projects (Unassigned). Totals.
Administration:																
Salaries	$198,497 07		$42,904 98		$13,105 99		$9,040 01				$86 45					
Expenses	39,656 76		5,513 22		1,080 18		424 80						$310,309 46			
		$238,153 83		$48,418 20		$14,186 17		$9,464 81				$86 45		$310,309 46		
Professional Care of Patients.																
Physicians:																
Salaries		9,801 04											$9,801 04			
Superintendent of Nurses and Assistants:																
Salaries		20,313 87		1,650 20		1,790 01		1,393 53					25,147 61			
Graduate Nurses:																
Salaries		238,701 79		23,120 09		2,727 31		1,366 20					265,915 39			
Undergraduate Nurses:																
Salaries		41,182 03		675 00		559 60		396 92					42,813 55			
Male Nurses:																
Salaries		20,565 54											20,565 54			
Ward Employees:																
Salaries		226,008 57		4,406 90		4,502 11		4,650 76					239,568 34			
Apothecaries and Assistants:																
Salaries		14,093 24		1,216 07		456 03		152 01					15,917 35			
Medical and Surgical Supplies:																
Expenses		190,524 05		16,593 04		6,171 96		3,351 91					216,640 96			
X-Ray and Photographic Department:																
Salaries	$18,067 64		$25,807 00		$1,033 00		$428 00									
Expenses	19,273 80		24,530 29													
		37,341 44		50,337 29		1,033 00		428 00					89,139 73			
Pathological Laboratory:	98%		2%													
Salaries	$49,406 09		$1,008 29													
Expenses	15,754 26		321 52													
		65,160 35		1,329 81									66,490 16			
Thorndike Memorial Laboratory:	100%															
Salaries	$51,773 97															
Expenses	14,082 11															
		65,856 08											65,856 08			
Clinical Laboratories:	94 3/10%		5 7/10%													
Salaries	$12,422 10		$750 86													
Expenses	18,379 06		1,110 93													
		30,801 16		1,861 79									32,662 95			
Surgical Research Laboratory:	75%		25%													
Salaries	$7,025 23		$2,341 75													
Expenses	3,230 53		1,076 84													
		10,255 76		3,418 59									13,674 35			
Department of Immunology:	10%		90%													
Salaries	$555 55		$4,999 96													
Expenses	89 59		806 34													
		645 14		5,806 30									6,451 44			
Department of Physical Therapeutics:	26%		74%													
Salaries	$5,646 20		$16,069 94													
Expenses	678 80		1,931 98													
		6,325 00		18,001 92									24,326 92			
Department of Oral Surgery:	20%		80%													
Salaries	$1,178 73		$4,714 93													
Expenses	476 45		1,905 81													
		1,655 18		6,620 74									8,275 92			
Department of Social Service:	37%		63%													
Salaries	$12,442 40		$21,185 71													
Expenses	1,026 94		1,748 57													
		13,469 34		22,934 28									36,403 62			
Settlement Account:	100%															
Salaries	$1,983 27															
Expenses	1,039 98															
		3,023 25											3,023 25			
														1,182,674 20		
Department Expenses.																
Ambulance:																
Salaries	$41,061 25				$7,238 75		$6,863 25									
Expenses	11,139 12				265 78		368 55									
		52,200 37				7,504 53		7,231 80					$66,936 70			
Training School:																
Salaries	$16,916 22		$367 29		$227 76		$139 51									
Expenses	3,910 30		39 54		29 65		9 89									
		20,826 52		406 83		257 41		149 40					21,640 16			
Housekeeping:																
Salaries	$173,685 57		$19,647 55		$6,158 30		$2,618 50									
Expenses	15,589 68		179 35		256 62		162 36									
		189,275 25		19,826 90		6,414 92		2,780 86					218,297 93			
Equipment:																
Expenses		95,194 69		1,809 84		1,802 95		582 21				41 86	99,431 55			
Steward's Department:																
Salaries	$11,519 53		$401 85		$669 74		$267 90									
Expenses	463,515 94				9,268 67		4,191 49									
		475,035 47		401 85		9,938 41		4,459 39					489,835 12			
Kitchen and Dining Room:																
Salaries		173,854 36				3,414 85		2,591 10					179,860 31			
Laundry:																
Salaries	$99,086 35		$1,261 12		$7,378 96		$3,558 64									
Expenses	19,851 64		445 18		580 68		77 42									
		118,937 99		1,706 30		7,959 64		3,636 06					132,239 99			
Heat, Light and Power:																
Salaries	$69,681 52		$4,693 18		$6,139 52		$6,084 15									
Expenses	84,180 91		7,012 70		3,606 61		1,711 74									
		153,862 43		11,705 88		9,746 13		7,795 89				20 42	183,130 75			
														1,391,372 51		
Buildings and Grounds.																
Buildings:																
Salaries	$78,265 77		$1,830 99		$89 89						$2,301 46					
Expenses	25,700 25		55 85		699 76		$578 07				79 37		$109,601 41			
		103,966 02		1,886 84		789 65		578 07				2,380 83				
Grounds:																
Salaries	$17,615 39															
Expenses	659 85															
		18,275 24											18,275 24			
														127,876 65		
Miscellaneous:																
Salaries	$18,407 67															
Expenses	21,654 33		$7 00		$388 18		$124 50									
		40,062 00		7 00		388 18		124 50					$40,581 68			
														40,581 68		
* Emergency Relief Projects:													$188 43			
Salaries																
Expenses													114,496 44	114,684 87		$114,684 87
Totals		$2,675,367 00		$244,141 66		$79,642 86		$51,133 42				$2,529 56		$3,167,499 37		$114,684 87
Deduct board of employees		14,849 36												14,849 36		
														$3,152,650 01		
Add board of employees				11,973 60		1,673 17		1,202 59						14,849 36		
Total operating expenditures		$2,660,517 64		$256,115 26		$81,316 03		$52,336 01				$2,529 56		$3,167,499 37		$114,684 87
Deduct for permanent improvement and extraordinary expenditures		17,250 12		3,366 72										135,301 71		114,684 87
Net operating expenditures		$2,643,267 52		$252,748 54		$81,316 03		$52,336 01				$2,529 56		$3,032,197 66		
Deduct increase in stock on hand more than January 1, 1936		17,090 00		586 00		644 00								18,320 00		
														$3,013,877 66		
Add decrease in stock on hand less than January 1, 1936								76 00						76 00		
Amount properly chargeable to maintenance		$2,626,177 52		$252,162 54		$80,672 03		$52,412 01				$2,529 56		$3,013,953 66		
Total patients' days' treatment	492,182				2,951		261									
Cost per day per ward patient		5.34				5.34		5.34								
Total visits of out-patients			485,286		30,755		41,738									
Cost per visit per out-patient				.52		2.11		1.22								

* Salaries were paid by the Federal Government.

TABLE NO. 3.

Revenue From All Sources Received During the Year 1936.

	Hospital Proper.	South Department.	Haymarket Square Relief Station.	East Boston Relief Station.	West Department.	All Departments.	Totals.	Grand Totals.
Revenue Account of Maintenance:								
Interest on trust funds	$2,714 91							$2,714 91
Sundry Revenue:								
Income from paying patients collected by Hospital:								
For ward and private room patients	138,208 32	$2,733 19	$2,558 28	$107 04		$4,329 00	$147,935 83	
For out-patients	7,283 84		884 00	150 00			8,317 84	
Received by City Collector for contagious cases	2,966 79	9,646 90					12,613 69	
								168,867 36
Sale of bones and trimmings	2,201 25	72 48	16 21					2,289 94
Commission on automatic telephones	718 98	13 02	27 71					759 71
Sale of old material	671 53							671 53
Rent of booth					$100 00			100 00
Refund on empty cylinders	60 00							60 00
Refund — Processing Tax	1 69							1 69
Refund on freight	1 11							1 11
Adjustment in charges	97							97
Totals	$154,829 39	$12,465 59	$3,486 20	$257 04	$100 00	$4,329 00		$175,467 22

Beside the above listed revenue, the sum of $1,251.22 was received from the sale of unclaimed valuables of discharged patients. This is designated on the books of the City of Boston as "City of Boston, Hospital Department, Chapter 86, Acts of 1921 Special Account." This will be held by the City Treasurer until July 14, 1938, at which time it will be turned over to the City Collector as Hospital Department General Revenue.

Per Capita Costs, Year 1936.

	Per Visit.	Per Day.	Per Week.
Hospital Proper:			
Per ward patient (after deducting cost of permanent improvements and extraordinary expenditures)		$5 28	$36 97
Per person for uncooked food supplies		42	2 91
Per out-patient, per visit	$0 52		
South Department:			
Per patient		5 83	40 82
Per person for uncooked food supplies		58	4 05
Hospital Proper and South Department, together:			
Per ward patient (after deducting cost of permanent improvements and extraordinary expenditures)		5 34	37 35
Sanatorium Division:			
Per patient		2 97	20 79
Per person for uncooked food supplies		60	4 20
Haymarket Square Relief Station:			
Per ward patient		5 34	37 35
Per out-patient, per visit	2 11		
East Boston Relief Station:			
Per ward patient		5 34	37 35
Per out-patient, per visit	1 22		
All departments except Sanatorium Division:			
Per person, for uncooked food supplies		43	3 03

THE BOSTON CITY HOSPITAL.
HOSPITAL PROPER.

Principal Statistics for the Year 1936.

Number of Patients.

Number of patients remaining in the hospital proper December 31, 1935		1,225

Admitted During the Year 1936.

Medical	9,635	
Surgical	11,070	
Gynecological and obstetrical	5,610	
Pediatric	4,554	
Ophthalmic	463	
Aural and laryngological	5,021	
Neurological	564	
Neurosurgical	364	
Dermatological	179	
Urological	480	
	37,940	
Deduct intra-service transfers	1,321	
		36,619
Treated during the year		37,844
Discharged during the year	35,214	
Deduct intra-service transfers	1,321	
	33,893	
Died during the year	2,718	
		36,611
Number of patients remaining in the hospital proper, December 31, 1936		1,233
Number of births during the year		3,201
Number of deaths		2,718
Number of deaths within forty-eight hours of admission,		931
Largest number of patients in hospital on any one day,		1,340
Smallest number of patients in hospital on any one day,		995
Daily average number of patients		1,213.6
Average number of days' stay of patients		11.7
Number of weeks' treatment given in hospital		63,456
Number of days' treatment given in hospital		444,191

Number of applicants for admission to hospital	36,886
Number of applicants rejected	267
Number of out-patients treated during the year	81,373
Number of visits made by out-patients during year	485,286
Patients carried in ambulances	9,558
Number of patients accidentally injured admitted to wards	3,266

SOUTH DEPARTMENT.

Principal Statistics for the Year 1936.

Number of patients remaining in the South Department, December 31, 1935		165
Admitted from January 1, 1936, to December 31, 1936,		1,413
Treated during the year		1,578
Discharged during the year	1,392	
Died during the year	52	1,444
Number of patients remaining December 31, 1936		134
Maximum number of patients at any one time		195
Minimum number of patients at any one time		60
Daily average number of patients		131.1
Average number of day's stay of patients		30.41
Number of day's treatment given patients		47,991
Number of week's treatment given patients		6,856
Number of patients admitted over 15 years of age		260
Average age of patients		9.99
Number of patients dying within forty-eight hours of admission		25
Percentage of deaths to discharges		3.60
Death rate from all diseases		3.30
Death rate from all diseases deducting deaths within twenty-four hours of admission		2.28
Number of applicants examined for admission		1,502
Number of applicants rejected		89

Haymarket Square Relief Station.

The following are the principal statistics of the Haymarket Square Relief Station for the year 1936:

Number of patients at Haymarket Square Relief Station, December 31, 1935		12
Admitted from January 1, 1936 to December 31, 1936,		1,875
Treated during the year		1,887
Discharged during the year	1,800	
Died during the year	78	
Total discharges and deaths		1,878
Number of patients remaining at Haymarket Square Relief Station, December 31, 1936		9

Number of out-patients treated		30,755
Largest number of out-patients in any one day		128
Smallest number of out-patients in any one day		38
Largest number of ward patients in any one day		15
Smallest number of ward patients in any one day		0
Number of surgical operations		74
Number of deaths following operations		6
Number of deaths		78
Number of deaths within twenty-four hours of admission		35
Number of deaths within forty-eight hours of admission		27
Number of days' treatment given patients in wards		2,951
Average number of days' stay of patients in wards		1.57
Daily average of patients in wards		8.1
Number of ambulance trips	663	
Number of trips to Boston City Hospital for transfers	472	
Number of miscellaneous trips	18	
Total number of ambulance trips		1,153
Number of admitted cases transferred to Boston City Hospital	379	
Number of out-patient cases transferred to Boston City Hospital	158	
Total number of cases transferred to Boston City Hospital		537
Number of no case trips made by ambulance		23
Number of miles traveled by ambulance		4,913
Number of alcoholics admitted during the year		384
Number of medical patients admitted during the year,		615
Number of surgical patients admitted during the year,		1,260
Number of medical out-patients treated during the year		1,439
Number of surgical out-patients treated during the year		29,316
Number of births during the year		0
Number of females admitted during the year		404
Number of males admitted during the year		1,471
Number of patients treated in X-Ray Department		1,230

East Boston Relief Station.

The following are the principal statistics for the year 1936:

Number of cases remaining in the East Boston Relief Station, December 31, 1935		0
Admitted during the year 1936		213
Treated during the year		213
Discharged during the year	191	
Died during the year	21	
Total discharges and deaths		212
Number of patients remaining in the East Boston Relief Station, December 31, 1936		1
Number of out-patients treated:		
Medical	204	
Surgical	18,560	
		18,764
Number of visits of out-patients:		
Medical	578	
Surgical	41,160	
		41,738
Largest number of out-patients treated on any one day,		168
Smallest number of out-patients treated on any one day		20
Number of deaths occurring during the year		21
Largest number of ward patients treated on any one day		4
Smallest number of ward patients treated on any one day		0
Number of major surgical operations		0
Number of deaths within forty-eight hours of admission		21
Number of days' treatment given patients in wards		261
Average stay of ward patients in days		1.23
Daily average of patients in wards		0.7
Number of ambulance trips to East Boston Relief Station	288	
Number of ambulance trips to Boston City Hospital	157	
Number of ambulance trips direct transportation	419	
Number of ambulance trips — miscellaneous,	346	
		1,210
Patients carried in ambulance		867
Miles run by ambulance (estimate)		8,812
Number of out-patients transferred to Boston City Hospital		118

Number of admitted patients transferred to Boston City Hospital	39
Number of males admitted	149
Number of females admitted	64
Number of surgical patients admitted	145
Number of medical patients admitted	68
Number of patients treated in X-Ray Department (from June 19 to December 31, 1936)	663
Number of cases brought in by police ambulance	390
Number of cases brought in by automobiles	367
Number of births	5
Total number of accident cases	1,045

Respectfully submitted,

JAMES W. MANARY, M. D.,
Superintendent and Medical Director.

ANNUAL REPORT

OF THE

HOSPITAL DEPARTMENT — SANATORIUM DIVISION.

Boston, January 4, 1937.

Hon. Frederick W. Mansfield,
Mayor of Boston.

Dear Sir,— The report of the Hospital Department, Sanatorium Division, for the year ending December 31, 1936, is respectfully submitted herewith.

Principal Statistics for the Year.

Number or patients remaining in Sanatorium Division December 31, 1935			581
Admitted during the year:			
Minimal	78		
Moderately advanced	129		
Far advanced	285		
Nontubercular	6		
	—		498
Treated during the year			1,079
Discharged during the year:			
Arrested and quiescent	122		
Improved	164		
Progressive	13		
Nontubercular	7		
	—	306	
Died during the year		190	496
Number of patients remaining December 31, 1936,			583
Maximum number of patients at any one time,			603
Minimum number of patients at any one time			557
Daily average number of patients			581.79
Average number of days' stay of patients			197.34
Number of days' treatment given patients			212,938
Number of weeks' treatment given patients			30,419 5/7
Rate of mortality			17.6%
Number of patients admitted over fifteen years of age			493
Number of beds			616

Total operating expenses	$627,195 64
Amount properly chargeable to maintenance	633,118 40
Paid into City Treasury, revenue from all sources,	147,800 44
Net cost of Sanatorium Division to city	486,797 96
Per capita cost per patient	2 97
Per capita cost per person for uncooked food supplies	0 60

FINANCIAL TABLES.

RECEIPTS AND EXPENDITURES.

City appopriation	$629,249 06
Deduct:	
Balance returned to City Treasury	2,053 42
Total appropriation expenditures for 1936	$627,195 64

SANATORIUM DIVISION.

TABLE NO. 1.

Disbursements According to Various Subdivisions.

	Totals.	Totals.
Subsistence supplies	$187,504 17	
Fuel	30,025 98	
Medical supplies	14,860 13	
Salaries and labor	346,979 27	
Building supplies	4,936 03	
Grounds	271 76	
Electric lighting, power and gas	13,590 49	
Soaps and cleansing stuffs	2,795 75	
Furniture, furnishing and fixtures	8,502 64	
Beds and bedding	5,004 28	
Dry goods, uniforms and clothing for patients	2,155 63	
Stationery, printing, postage, advertising, etc	1,558 91	
Transportation, cartage and freight	216 51	
Telephone and telegraph	1,804 29	
Laundry repairs, etc	1,224 41	
Garage and ambulance	451 53	
Entertainment	489 00	
Medical library	67 60	
Rents and water rates	1,022 45	
Subscription	54 15	
Loose leaf records-Clinical Records	568 05	
House cleaning	900 00	
Occupational therapy	1,371 13	
Insurance	30 00	
Incidentals	119 32	
Recreation Building	353 15	
Workingmen's Compensation	339 01	
Total operating expenses		$627,195 64
Deduct for permanent improvements and extraordinary expenses		1,480 00
		$625,715 64
Add difference in stock on hand less than January 1, 1936		7,402 76
Amount properly chargeable to maintenance		$633,118 40
Cost per day per patient		2 97

SANATORIUM DIVISION.

TABLE NO. 2.

Expenditures in Accordance with the Uniform System of Hospital Accounting.

	Expenditures, Salaries and Expenses.	Totals.	Totals.
ADMINISTRATION.			
Salaries	$18,811 09		
Expenses	3,663 86	$22,474 95	$22,474 95
PROFESSIONAL CARE OF PATIENTS.			
Physicians:			
Salaries		$22,343 55	
Superintendents of Nurses:			
Salaries		3,155 00	
Supervisors of Nurses:			
Salaries		2,524 20	
Head Nurses:			
Salaries		12,348 15	
Surgical Nurse:			
Salary		1,090 00	
Nurses:			
Salaries		68,172 84	
Male Nurses:			
Salaries		10,383 50	
Ward Maids:			
Salaries		13,187 50	
Ophthalmologist:			
Salary	$1,200 00		
Expenses	11 10	1,211 10	
Drug Room:			
Salaries		2,630 17	
Medical and Surgical Supplies:			
Expenses		12,168 16	
Supervisors:			
Salaries		4,541 72	
Carried forward		$153,755 89	$22,474 95

TABLE NO. 2.— Continued.

	Expenditures, Salaries and Expenses.	Totals.	Totals.
Brought forward		$153,755 89	$22,474 95
X-Ray and Photographic Department:			
Salaries	$2,449 96		
Expenses	2,208 59	4,658 55	
Laboratory Department:			
Salaries	$3,637 94		
Expenses	412 62	4,050 56	
Dental Department:			
Salaries	$2,908 33		
Expenses	48 26	2,956 59	
Social Service Department:			
Salaries		4,455 64	
Surgical Assistant:			
Salary		600 00	
Laryngologist:			
Salary	$1,200 00		
Expenses	11 40	1,211 40	
Care of Patients:			
Expenses		844 78	
Clinical Department:			
Salaries	$2,899 82		
Expenses	568 05	3,467 87	
Religious Service:			
Salaries		2,840 00	
Occupational Therapy Department:			
Salaries	$4,185 57		
Expenses	1,371 13	5,556 70	
Medical Library:			
Expenses		67 60	184,465 58
DEPARTMENT EXPENSES.			
Ambulance:			
Salaries	$1,884 00		
Expenses	451 53	$2,335 53	
Housekeeping:			
Salaries	$31,549 41		
Expenses	18,513 52	50,062 93	
Carried forward		$52,398 46	$206,940 53

TABLE NO. 2.— Concluded.

	Expenditures, Salaries and Expenses.	Totals.	Totals.
Brought forward		$52,398 46	$206,940 53
Dietary Department:			
Salaries	$48,983 17		
Expenses	187,504 17	236,487 34	
Laundry Department:			
Salaries	$15,793 40		
Expenses	1,224 41	17,017 81	
Kitchen:			
Salaries		10,311 66	
Heat, Light and Power:			
Salaries	$26,665 57		
Expenses	43,221 59	69,887 16	
Shea House:			
Expenses		1,417 33	
Storeroom:			
Salaries		2,197 50	389,717 26
BUILDINGS AND GROUNDS.			
Buildings:			
Salaries	$10,176 59		
Expenses	5,274 54	$15,451 13	
Grounds:			
Salaries	$14,192 00		
Expenses	286 40	14,478 40	29,929 53
MISCELLANEOUS.			
Expenses		$608 32	608 32
Total operating expenses			$627,195 64
Deduct for permanent improvements and extraordinary expenses			1,480 00
Net total operating expenses			$625,715 64
Add difference in stock on hand less than January 1, 1936			7,402 76
Amount properly chargeable to maintenance			$633,118 40
Total patients days' treatment			212,938
Cost per day per patient			$2 97

TABLE NO. 3.

Revenue from All Sources for the Period of Twelve Months from January 1, 1936, to December 31, 1936, Inclusive.

Board of Patients:		
Commonwealth of Massachusetts, subsidy	$137,326 22	
State Department of Public Welfare, Division of Aid and Relief,	7,635 00	
Board of patient	46 75	
Board of special nurses for patients	109 00	
Bones and grease	364 29	
Junk, boxes, papers and magazines,	101 35	
Medical treatment of W. P. A. workers	40 00	
Medical records furnished to insurance company on patients	19 00	
Refund on goods	71	
New England Telephone and Telegraph Company, commission on telephone	238 65	
Occupational therapy, sale of baskets, reed, etc.	1,919 47	
Total		$147,800 44

SUSAN H. LEEDS BEQUEST.

Balance, January 1, 1936	$444 17	
Income	447 38	
Total		$891 55
Total expenditures		400 10
Balance, December 31, 1936		$491 45

Respectfully submitted,

FREDERICK L. BOGAN, M. D.,
Assistant Superintendent.

CITY OF BOSTON PRINTING DEPARTMENT